

Governing and directing our activities.

The Board of Directors and management leadership team work together to govern and direct our activities.

Key

- Group Remuneration Committee
- Group Audit & Risk Committee
- Foundation's Nominations Committee

1 Committee

Thomas Thune Andersen
Chairman

Thomas is the Chairman of the Lloyd's Register Foundation and Chairman of Lloyd's Register Group Limited. He is a member of the Foundation's Nominations Committee and the Lloyd's Register Group Limited Remuneration Committee. Thomas, a former member of the executive Board of the A.P. Moller-Maersk Group with more than 30 years tenure in its maritime and energy sectors, was appointed to the Board of the former Lloyd's Register in June 2010. Thomas is Chairman of Ørsted A/S, Vice Chairman of VKR Holding, the parent group of Velux and a Non-Executive Director of IMI plc and BW Group Limited. He is member of the World Economic Forum Chairmen's Council.

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Alastair Marsh
Chief Executive Officer

Alastair joined the Board in 2007 and was appointed Group Chief Executive in October 2015. He joined the Board as CFO and following a period of significant growth has now instigated Lloyd's Register's digital transformation strategy. Prior to joining Lloyd's Register he held senior finance positions at Superscape Group plc, Easynet Group plc, Laporte plc and NCR Corporation. Alastair is a chartered accountant with a degree from Edinburgh University. Alastair is also a Trustee of the Board and Chair of the Audit Committee of the Royal Museums Greenwich.

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Mary Waldner
Chief Financial Officer

Mary joined Lloyd's Register in March 2016, having previously been Group Finance Director at Ultra Electronics plc. Before this Mary was Director, Group Finance at QinetiQ Group plc and Group Financial Controller at 3i Group plc. From 1998 to 2008, she held a number of senior roles at British Airways plc. She is also a Non-Executive Director and Chair of the Audit Committee at Oxford Instruments plc. Mary holds an MA in Physics from Oxford University.

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4 Committee

Ellis Armstrong
Non-Executive Director

Ellis had an extensive career in the upstream oil and gas industry where he spent over 30 years with BP. He now has a portfolio of Non-Executive Board roles. In addition to Lloyd's Register, he is on the Board of Frontera Energy. He has a BSc and PhD in Civil Engineering and a Master's degree in Business Administration.

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Caroline Firstbrook
Non-Executive Director

Caroline, a Canadian with a degree in electrical engineering and an MBA from Harvard, has worked for a number of professional services firms, and is currently COO at Clifford Chance LLP, a major law firm. She has a background in consultancy, particularly the development of corporate strategy, including managing 1,000 strategy professionals while at Accenture.

6 Committee

Chris Finlayson
Non-Executive Director, Chairman of Lloyd's Register Group Ltd Remuneration Committee

Chris is Chairman of Siccar Point Energy, a Director of Høegh LNG and a Non-Executive Director of Swire Pacific Offshore and TGS-NOPEC Geophysical Company ASA. Formerly, he was Chief Executive of BG Group, Chairman of InterOil Corp. and an Executive Vice President and Managing Director with Royal Dutch Shell. Chris is a geologist, physicist and petroleum engineer with nearly 40 years' technical and commercial experience in the oil and gas industry.

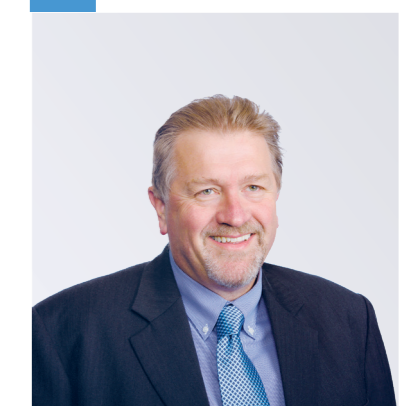
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7 Committee

Ishbel Macpherson
Non-Executive Director, Chairman of Lloyd's Register Group Ltd Remuneration Committee

Ishbel spent over 20 years in corporate finance in the City of London with BZW, ABN AMRO Hoare Govett and Dresdner Kleinwort Benson. In her last role she led the mid-market corporate finance, corporate broking, corporate broking support and investment trust teams at Dresdner Kleinwort Benson. Since leaving the City Ishbel has become an experienced Non-Executive Director having had roles with over 10 publicly listed companies as chairman, chairman of audit committees, remuneration committees and as senior independent Director. Currently, she is Senior Independent Director and Chairman of the Remuneration Committee at Dechra Pharmaceuticals plc and a Non-Executive Director of Workspace Group plc. Ishbel is a Trustee of Lloyd's Register Foundation and a member of its Audit, Risk and Investment Committee.

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Mark Kelsey
Non-Executive Director

Mark is the Chief Executive Officer for RELX Group PLC's Risk and Business Analytics division, responsible for Lexis Nexis Risk Solutions and Reed Business Information (RBI).

Having begun his career with RBI in marketing, he went on to pioneer the launch of several online data services in the mid-1990s. Appointed as CEO in 2010, he was responsible for transforming RBI from a traditional magazine publisher to a leading provider of online and data services, turning-around RBI's business and profitability. Mark holds a BA in Geography from Liverpool University and a MBA from Bradford University.

9 Committee

Michael F Lykiardopulo
Senior Independent Director

Michael was appointed Senior Independent Director on 26 May 2016. Michael is Managing Director of Lykiardopulo and Co Ltd and is responsible for the commercial management of a fleet of oil tankers and bulk carriers. He is a qualified barrister.

Michael was part of the Lloyd's Register Board which helped formulate the plans for the 2012 restructure and he served as a Trustee to help oversee the initial development of the Lloyd's Register Foundation. He is presently also Chairman of the Hellenic War Risks Association as well as serving as Vice Chairman of The Gard Insurance Mutual and a Director of the UK Freight Demurrage and Defence Association.

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